

Training and Evaluation Outline Report

Status: Approved

07 Jan 2015

Effective Date: 06 Oct 2016

Task Number: 71-8-7643

Task Title: Conduct Counterinsurgency Operations (Brigade - Corps)

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	FM 3-24 (Change 001, June 02, 2014)	INSURGENCIES AND COUNTERING INSURGENCIES http://armypubs.army.mil/doctrine/DR_pubs/dr_a/pdf/fm3_24.pdf	Yes	Yes
	FM 3-24.2 (FM 7-98)	TACTICS IN COUNTERINSURGENCY	Yes	No

Conditions: The command receives a mission order from higher headquarters and the commander issues guidance on conducting counterinsurgency operations. The command establishes communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information. Some iterations of this task should be performed in MOPP 4.

Standards: The staff conducts counterinsurgency operations in accordance with the commander's intent, the operational environment, and unit standard operating procedure. The staff's counterinsurgency plan includes counterinsurgency lines of operations, centers of gravity, and operational approach. The staff identifies and recommends measures of performance and measures of effectiveness to assess, modify, and/or conclude the counterinsurgency operations.

Live Fire Required: No

Objective Task Evaluation Criteria Matrix:

Plan and Prepare			Execute						Assess	
Operational Environment			Training Environment (LV/C)	% of Leaders Present at Training/Authorized	% of Soldiers Present at	External Eval	% Performance Measures 'GO'	% Critical Performance Measures 'GO'	% Leader Performance Measures 'GO'	Task Assessment
BDE & Above										
Dynamic and Complex (All OE Variables and Hybrid Threat)	Night	IAW unit CATS statement.		>=85%	>=80%	Yes	>=91%	All	>=90%	T
				75-84%			80-90%		80-89%	T-
Dynamic and Complex (All OE Variables and Single Threat)	Day			65-74%	75-79%	No	65-79%	<All	<=79%	P
Dynamic and Complex (<All OE Variables and Single Threat)				60-64%	60-74%		51-64%			P-
				<=59%	<=59%		<=50%			U

Remarks: None

Notes: None

Safety Risk: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All Soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Performance Steps and Measures

NOTE: Assess task proficiency using the task evaluation criteria matrix.

NOTE: Asterisks (*) indicate leader steps; plus signs (+) indicate critical steps.

STEP/MEASURE	GO	NO-GO	N/A
1. The staff develops a plan for executing counterinsurgency operations that includes:	N/A	N/A	N/A
a. Attacking the insurgent's strategy.	N/A	N/A	N/A
b. Attacking the insurgent center of gravity.	N/A	N/A	N/A
c. Establishing efforts on bolstering or restoring host nation legitimacy.	N/A	N/A	N/A
d. Controlling the operational area.	N/A	N/A	N/A
e. Securing the population within the designated area of operation.	N/A	N/A	N/A
f. Conducting operations in areas under insurgent control.	N/A	N/A	N/A
g. Facilitating host nation efforts to retain or regain control of major population centers to:	N/A	N/A	N/A
(1) Secure the government support base.	N/A	N/A	N/A
(2) Maintain government legitimacy.	N/A	N/A	N/A
h. Extending operations to regain control of areas that secure and support the population.	N/A	N/A	N/A
i. Employing information operations to:	N/A	N/A	N/A
(1) Establish positive perceptions of host nation legitimacy and capabilities.	N/A	N/A	N/A
(2) Obtain local, regional, and international support.	N/A	N/A	N/A
(3) Communicate incidents of insurgent violence to the populace.	N/A	N/A	N/A
(4) Counter insurgent propaganda and provide a compelling alternative to the insurgent ideology and narrative.	N/A	N/A	N/A
2. The staff conducts offensive, defensive, and stability operations planning to achieve a stable and secure environment that results in:	N/A	N/A	N/A
a. Civil security.	N/A	N/A	N/A
b. Essential services.	N/A	N/A	N/A
c. Effective governance.	N/A	N/A	N/A
d. Economic development.	N/A	N/A	N/A
3. The staff develops a three-phased plan that includes:	N/A	N/A	N/A
a. Phase 1:	N/A	N/A	N/A
(1) Protect the population.	N/A	N/A	N/A
(2) Destroy the insurgents' initiative and momentum.	N/A	N/A	N/A
(3) Set up the conditions for further engagement.	N/A	N/A	N/A
(4) Replace offensive operations with stability operations focused on civil security.	N/A	N/A	N/A
(5) Develop a common operational picture by collecting friendly and threat information.	N/A	N/A	N/A
(6) Develop and maintain running estimates.	N/A	N/A	N/A
(7) Engage the local populace by shaping the information environment.	N/A	N/A	N/A
b. Phase 2:	N/A	N/A	N/A
(1) Restore stability.	N/A	N/A	N/A
(2) Develop and build resident capabilities and capacities in the host nation government and security forces by:	N/A	N/A	N/A
(a) Extending essential governance.	N/A	N/A	N/A
(b) Providing essential services.	N/A	N/A	N/A
(c) Fueling economic development.	N/A	N/A	N/A
(3) Develop relationships with:	N/A	N/A	N/A
(a) Host nation government.	N/A	N/A	N/A
(b) Host nation security force.	N/A	N/A	N/A
(c) Local populace.	N/A	N/A	N/A
c. Phase 3:	N/A	N/A	N/A
(1) Extend stability operations across contested regions.	N/A	N/A	N/A
(2) Prepare the host nation to assume responsibility for counterinsurgency operations.	N/A	N/A	N/A
4. The staff identifies lines of effort to integrate military capabilities into the efforts of the unified action community by:	N/A	N/A	N/A
a. Directing operations toward a definitive end state.	N/A	N/A	N/A
b. Integrating unified action partner efforts.	N/A	N/A	N/A
c. Coordinating activities along all lines of operation and effort to gain unity of effort.	N/A	N/A	N/A
d. Integrating all efforts to converge on a well-defined, commonly understood end state.	N/A	N/A	N/A
e. Consolidating the effects of long-term operations with short-, mid-, and long-term goals.	N/A	N/A	N/A
f. Identifying missions, assigning tasks, allocating resources, and assessing operations.	N/A	N/A	N/A
g. Enforcing mutual support between echelons and adjacent organizations.	N/A	N/A	N/A

5. The staff determines which lines of operation apply and how they connect and support one another.	N/A	N/A	N/A
+ 6. The commander selects lines of operation or effort to achieve the desired end-state by:			
a. Coordinating operations against threats concealed among the populace.	N/A	N/A	N/A
b. Integrating the efforts of unified action partners.	N/A	N/A	N/A
c. Identifying and assigning tasks.	N/A	N/A	N/A
d. Integrating resources.	N/A	N/A	N/A
e. Assessing operations.	N/A	N/A	N/A
f. Identifying conceptual categories to attack insurgent strategy and establish government legitimacy.	N/A	N/A	N/A
g. Conducting information operations.	N/A	N/A	N/A
h. Conducting combat operations.	N/A	N/A	N/A
i. Conducting civil support operations.	N/A	N/A	N/A
j. Training and employing host nation security forces.	N/A	N/A	N/A
k. Establishing or restoring essential services.	N/A	N/A	N/A
l. Coordinating supporting for development of better governance.	N/A	N/A	N/A
m. Coordinating supporting for economic development.	N/A	N/A	N/A
7. The staff develops criteria to assess each line of operation or effort by:	N/A	N/A	N/A
a. Tracking task completion.	N/A	N/A	N/A
b. Assessing the effect of task completion on the operation.	N/A	N/A	N/A
c. Establishing success criteria.	N/A	N/A	N/A
d. Measuring progress towards the desired end-state.	N/A	N/A	N/A
e. Evaluating attainment of the commander's intent.	N/A	N/A	N/A
8. The staff identifies measures of effectiveness and measures of performance to assess operations based on:	N/A	N/A	N/A
a. Measures of quantitative or qualitative criteria.	N/A	N/A	N/A
b. Measures that separate distinct aspects of the task, purpose, or condition.	N/A	N/A	N/A
c. Measures relevant to the tasks, conditions, and outcomes.	N/A	N/A	N/A
d. Measures of environmental and situational changes.	N/A	N/A	N/A

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Sometimes

MOPP 4 Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-5130	Assess Tactical Situation and Operations for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-5141	Monitor Situation or Progress of Operations (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5310	Manage Information and Data (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5400	Develop Civil Affairs Operations Annex (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5450	Conduct Negotiations with and Between Unified Action Partners (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7312	Plan Disarmament, Demobilization, and Reintegration of Former Combatants (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7321	Plan Restoration of Public Safety (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7323	Develop a Plan to Establish Host Nation Police Training (Division - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7331	Coordinate Essential Services for Host Nation (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7334	Coordinate Populace and Resource Control (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7335	Plan Emergency Food Relief (Brigade - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-2210	Perform Intelligence Preparation of the Battlefield (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-2440	Provide Intelligence Support to Counterinsurgency (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5110	Plan Operations Using the Military Decision Making Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5121	Establish Coordination and Liaison (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5130	Assess Tactical Situation and Operations for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-5141	Monitor Situation or Progress of Operations (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5310	Manage Information and Data (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5315	Process Relevant Information (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5334	Coordinate Public Affairs Operations (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5336	Facilitate Media Operations (Division and Above)	71 - Combined Arms (Collective)	Approved
	71-8-5337	Implement Higher Headquarters Public Affairs Themes (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5400	Develop Civil Affairs Operations Annex (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-6700	Conduct Protection Measures for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-7311	Coordinate Civil Security (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7312	Plan Disarmament, Demobilization, and Reintegration of Former Combatants (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7314	Protect Key Personnel and Facilities for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-7321	Plan Restoration of Public Safety (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7327	Provide Support to Human Rights Initiatives (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7331	Coordinate Essential Services for Host Nation (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7332	Coordinate Movement of Dislocated Civilians (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7333	Coordinate Resettlement of Dislocated Civilians (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7334	Coordinate Populace and Resource Control (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7335	Plan Emergency Food Relief (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7336	Coordinate Non-food Relief Programs (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7410	Conduct Support to Civil Authorities (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-CORP-5100	Conduct the Mission Command Operations Process for Corps	71 - Combined Arms (Collective)	Approved

OPFOR Task(s): None

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-000-0000	Provide Mission Command Systems Expertise in Support of the Operations Process	150 - Combined Arms (Individual)	Approved
	150-IPO-0010	Plan Deliberate Soldier and Leader Engagement	150 - Combined Arms (Individual)	Approved
	191-376-5150	Subdue an Unarmed Violent Subject	191 - Military Police (Individual)	Approved
	301-000-1500	Develop an Association Matrix	301 - Intelligence (Individual)	Approved
	301-000-1501	Develop an Activities Matrix	301 - Intelligence (Individual)	Approved
	301-000-1504	Develop a Pattern Analysis Plot Sheet	301 - Intelligence (Individual)	Approved
	301-000-1509	Determine the Pattern of Life of a High-Value Individual (HVI)	301 - Intelligence (Individual)	Approved

Supporting Drill(s):

Step Number	Drill Number	Drill Title	Drill Type	Proponent	Status
	55-3-D0016	Convoy Reacts to Enemy Indirect Fire	Battle Drill	55 - Transportation (Collective)	Approved
	55-3-D0019	Convoy Breaks Contact With Enemy Forces	Battle Drill	55 - Transportation (Collective)	Approved

Supported AUTL/UJTL Task(s):

Task ID	Title
ART 7.6.4	Conduct Irregular Warfare
ART 7.6.4.2	Conduct Counterinsurgency Operations

TADSS

TADSS ID	Title	Product Type	Quantity
No TADSS specified			

Equipment (LIN)

LIN	Nomenclature	Qty
No equipment specified		

Materiel Items (NSN)

NSN	LIN	Title	Qty
No materiel items specified			

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. .

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination. .